

# MILL HOLLOW

*heritage association*



Photo by Bob Brown



Photo by Juliana Stevens



Photo by Michael Chaladoff



Photo by Bob Brown



Photo by Michael Chaladoff



Photo by Sharon Spaulding

2018 Annual Report



## Highlights of 2018



### Dear Friends:

The year came to a dramatic and celebratory close. On Dec. 31st we received a second grant from the Putnam Foundation for \$50,000 which put us over the top in meeting the \$150,000 matching award from the New Hampshire Land and Community Heritage Investment Program or LCHIP. With \$10,000 grants from the Kingsbury Fund and the Samuel P. Hunt Foundation, together with the generous support of individual donors, we wrapped up 2018 knowing rehabilitation efforts would move forward on schedule in 2019.

While we exceeded our objectives in 2018 and are on track to open in the summer of 2020, much remains to be done. Our goals in 2019 are to:

- Finish exterior repairs including siding, windows, doors.
- Complete restoration of the dam.
- Finalize strategic plans for Programming and Events, determining types and frequency of classes and activities for children and adults. A second planning retreat is scheduled for May.
- Identify key partner organizations and how we might best work together to each other's benefit. This will be included in our May retreat.
- Provide accessibility (wheelchair lift and ADA toilet) while maintaining the historic nature of the Mill. Extensive research has been conducted and plans will be finalized in 2019. Depending on funding, we may undertake construction this year.
- Finalize septic, plumbing, electrical plans.
- Growing our Board of Directors – We are a working board and are looking to fill two seats.

Finally, 2019 marks the 100th anniversary of the dam and the Mill as rebuilt by Hartley Dennett. A celebration is in the works!

**Thank you one and all** for your partnership, and for your generosity of time, energy, knowledge, and support.

Cheers!

*Sharon Spaulding*  
President

*Michael Chaladoff*  
Vice President & Treasurer

## Special Thanks To

We are grateful for in-kind donations of labor, materials, advice, professional services, and the outstanding work of all involved in this project. In particular, shout-outs to:

Bob Brown, Bob King, the Fuzzy Brothers, Cold River Materials, Dan Bartlett and DB Architects, Jay Boeri for design and oversight of the waterworks restoration, Larry and Aaron for the fabrication of the turbine repairs, James Lawrence Electrical, Thayer Fellows Engineering, Vonderhost Roofing, and especially Jeff, Scott and the whole crew at Ingram Construction for doing great work. Thank You Dick and Aida Aiken for generously allowing us to park extra cars during events.

**Volunteers** handle **all** operational details including fundraising, construction management, finance, communications, curating artifacts, planning events, social media, governance, compliance, and more. Whether sweeping the floor or leading tours, negotiating contracts, or photographing and cataloguing items, rehabilitating Chase's Mill is bringing together people from all over the country with a broad range of skills. In the spirit of keeping alive the values of community and Yankee ingenuity, together we contributed an estimated 5500 + hours to forward a possibility.



In alphabetical order, and sincere apologies if we omitted your name, below is a partial list of volunteers:

Betsy Anderson  
Marcie Axelbank  
Dan Bartlett  
Bob, Morgan, and Nick Brown and Juliana Stevens  
Tafi Brown  
Bob Brulle and Miranda Spencer  
Ben Campbell  
Michael Chaladoff  
Ellen Chase and John Mann  
Dan and Joyce Curll  
Barbara Davis  
Helen Frink  
Jim Gruber  
Tom Hancock  
Jim Howard  
Sharonlee Iozzo  
Cathy Jahos  
Jackie Lyon  
Bruce Montgomery  
Dave Nelson  
Margaret and Nathan Perry  
Lester Phillips  
Bryony Romer, Joshua Mack, and Willa Romer-Mack  
Carolline Shannon  
Carl, Sharon, and Jenny Spaulding  
Wade Smith

## 2018 Was a Year of Rebuilding



### As an Organization:

While work continues on the physical structure of the Mill, we are also engaged in strengthening our organization to ensure its viability as a steward well into the future. Along these lines, in 2018 important steps included:

- Expanding our team to include part-time grant writer, Nancy Halden, and key volunteer, Stephanie Tickner who has updated our website and is serving as content manager. Stephanie is also creating enhanced digital tools to facilitate transparency and efficiency.
- Creating a Board Policy Manual and standardizing board operations.
- Bringing two new, talented people – Jim Howard and Jim Gruber - onto the board.
- Transitioning bookkeeping and donor database management services to a new firm.
- Hosting an initial retreat to begin program and event planning for our opening in 2020 and beyond.

### Rehabilitation Efforts:

- In June, Ingram Construction finished repairs to the roof and dormers officially completing Phase One of construction which included leveling and shoring the building and making repairs to the foundation.
- Throughout the summer design work was undertaken by water power engineer Jay Boeri and fabrication work by Larry Lessard of A&L Machining to refurbish the turbine. MHHA volunteers and Board members contributed by removing the turbine for refurbishment and then returning the turbine to its new foundation.

- In September, we celebrated the restoration of the waterworks including a new penstock, fully operational turbine, and partial repairs to the dam.

- Other work included stabilizing the bank behind the mill, completing a survey of the property, undertaking a septic design and plan, and restoration work on the dormer windows.



### Fundraising:

- **Grants** - In 2018 we received \$101,000 in grant funding. This includes second awards from the Putnam Foundation and the Samuel P. Hunt Foundation, plus new grants from the Kingsbury Fund, the Catalyst Fund of the NH Charitable Foundation, Savings Bank of Walpole, Anonymous, the Acworth Community Charitable Trust, and Quaker City Unity Friends Meeting. This also includes disbursements made by LCHIP in conjunction with its 2016 grant which is now complete.
- We were also awarded \$150,000 in a second matching grant from LCHIP in December. These funds will be paid per terms of the award as work is completed in 2019 and 2020.
- **Individual Donations** - In 2018 we expanded the number of donors to 128 and raised \$91,395.32. Our Founders' Circle -- individuals who contribute more than \$5,000 in a specific year-- continues to serve as our funding keystone and we deeply appreciate their leadership, shared vision, and trust. We continue to seek to expand our base of community support knowing that a growing network of supporters will ensure the Mill's future.

### Events

- At the invitation of Noah Elbers, in April we participated in Orchard Hill Breadworks' Mother's Day brunch raising money and spreading the word about Chase's Mill.
- As part of on-going educational outreach, Margaret Perry and Bob Brown gave presentations to local schools and historical groups about the history of Mill Hollow and milling in New England.
- In September, we celebrated the restoration of the Waterworks with tours of the mill and demonstrations of the turbine.
- We also hosted a retreat in the fall to begin planning for programming once we open in 2020.
- MHHA volunteers hosted visitors on Saturdays through the summer. And every Saturday Volunteer Marcie Axelbank provided (coffee and delicious banana bread) refreshments.
- Overall, in 2018 we hosted approximately 250 visitors through tours and special gatherings.



### Our Board of Directors

Sharon Spaulding, President	Michael Chaladoff, Vice President & Treasurer
Betsy Anderson, Secretary	Bob Brown, Construction
Cathy Jahos, Communications	Helen Frink, Grants
Bryony Romer, Fundraising	Bruce Montgomery, Attorney
Jim Gruber, Programming	Jim Howard, Curating



# Thank You to Our Donors!

*We salute the members of our Founders Circle who have made a gift of \$5,000 or more during our founding period of 2016-2020.*

Robert Beck  
Alex and Robert Bley-Vroman  
Jonathan Botkin  
Ellen Chase and John Mann  
Dan and Joyce Curl  
Rose Marie and John Hendry  
James Howard  
Jacqueline Lyon  
Bruce and Nan Montgomery  
Donna Sabin  
Sharon and Carl Spaulding

## 2018 Donors

### (\$5,000 and Up)

Robert Beck  
Dan and Joyce Curl  
Rose Marie and John Hendry  
James Howard  
Land and Community Heritage Investment Program (LCHIP)  
Bruce and Nan Montgomery  
Putnam Foundation  
Catalyst Fund  
Samuel P Hunt Foundation  
Sharon and Carl Spaulding  
The Kingsbury Fund

### (\$1,000-\$4,999)

Acworth Community Charitable Trust  
Anonymous  
Anonymous  
Daniel Botkin  
John Brown and Lu Hung Huang  
Ann DeLancey  
Helen Frink  
Amy Howard  
Savings Bank of Walpole  
Donna Sabin  
David Smith  
Marilyn and Andrew Wilking  
Woodie and Barbara Woodruff  
Douglas C. Wright Architects

### (\$500-\$999)

Nancy Botkin and Michael Smith  
Doris Bouwensch  
Pauline Brown  
Robert Brulle and Miranda Spencer  
Jennifer and Michael Chaladoff  
Mark and Phoebe Danahy  
Michael and Alice Devine  
Mike and Karen Dillon  
Misha Golfman Kroka Expeditions  
Jeff and Lori-Anne Ingram  
Bill and Catherine Jahos  
Orchard Hill Breadworks  
Thomas Putnam  
Bryony Romer and Joshua Mack

### (\$250-\$499)

Betsy Anderson  
Bob Brown and Juliana Stevens  
James Buss  
James Gruber and Patience Stoddard  
Audrey and Richard Henderson  
Jacqueline Lyon  
Lynne Monroe and Frank Whittemore  
Ed and Carol Reller  
Karen Romer  
Philip and Romie Sanford  
Neil Stevens

### (\$100-\$249)

Squire Brown  
Maria Castellano  
Nancy Cunningham  
George and Peggy Curchin  
Elizabeth Dana  
Allison Deen  
Annette Dey  
Deborah Dunnell  
Francis Eaton  
Douglas Erickson  
Beverly Fiske  
Martha Fletcher  
Lucius Fowler  
Daphne Georges  
Winandus Geurds  
Jan Griffin and David Dudley  
Peter and Margaret Hepler  
Christine Howes  
Russ Immarigeon and Gretchen Stevens  
Anne Lewis  
Donna and Perley Lund  
Margaret S Langford Revocable Trust  
John Mayer  
Gretchen Muller  
Nasdaq  
Margaret and Seth Perry  
Mark and Elizabeth Perry  
Wendy Pomeroy  
Bob and Jane Quaglin  
Quaker City Unity Friends Meeting  
Peter and Debbie Rhoades  
John and Toshi Salzberg  
James Shanks  
Michael Spaulding  
Stephen and Therese Stepenuck  
Sarah Webb  
Joan Webber

### (Up to \$99)

Amazon Smile  
Wendy Scott  
Doug Gaul  
Sam Anderson  
Christy Archer and Mitch Wasserman  
Maria and Joe Baril  
Sandra Binion  
Ray Boas  
Margaret Bost  
Tafi Brown  
Barbara Bryce and Tom Julius  
Amy Buffum  
Maury Collins  
Sandra and David Conant  
Roya Daemi  
John and Libbie Dillingham  
Anton and Eleanor Elbers  
Cathleen Gagnon  
Robert and Beatrice Gustafson  
Everett and Carol Hadley  
Dan Hall  
Bob and Lindy Hanninen  
Mary and Peter Hendrick  
C. Wesley and Lynne Hennion  
Katherine Koster  
Barbara Meyers  
Network for Good  
Susan Norlander and Joel McCarty  
Scott and Judith Northcott  
Bill Pearl  
Gary Shapiro  
Catherine Spaulding  
Jenny Spaulding  
Sam and Peg Sutcliffe  
Anthony and Susan Stevens  
William Scheirer  
Stephanie Tickner  
Kathy Torrey and Richard Preston  
Chris Williams

## Financial Overview - Unaudited

As of December 31, 2018

### Statement of Financial Position

ASSETS	
CURRENT ASSETS	
Cash and Equivalents	\$ 135,913
Pledges Receivable	4,590
Prepaid Expenses	2,714
<b>TOTAL CURRENT ASSETS</b>	<b>\$ 143,217</b>
Fixed Assets, Net of Accumulated Depreciation	\$ 375,582
<b>TOTAL ASSETS</b>	<b>\$ 518,799</b>
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES	\$ 2,498
<b>NET ASSETS</b>	<b>\$ 516,301</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 518,799</b>

### Statement of Activities

REVENUES AND GAINS	
Contributions	\$ 92,720
Grants	101,000
In-Kind Donations	1,551
Merchandise Sales	225
<b>TOTAL REVENUES AND GAINS</b>	<b>\$ 195,496</b>
EXPENSES	
Professional Fees	\$ 13,729
Office Expense	2,314
Insurance Expense	5,390
Fundraising Expense	2,114
Services In-Kind	1,551
Utilities	442
Licenses & Permits	750
Depreciation	9,284
<b>TOTAL EXPENSES</b>	<b>\$ 35,574</b>
<b>INCREASE IN NET ASSETS</b>	<b>\$ 159,922</b>

**MILL HOLLOW**  
*heritage association*

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Mailing address: 120 Main Street, Suite 110 / Nashua NH 03060

[www.millhollowheritageassociation.org](http://www.millhollowheritageassociation.org)